

Asia/Pacific Airport Coordinators Association (APACA)

Agenda Item 3

Independence of Coordinator (Update)

13th APACA meeting
8 November, 2016
Atlanta, Georgia, U.S.A.

Independence of Coordinator in 2011

Airlines	Airport	Civil Aviation Authority
Indonesia	Delhi Airport (DEL)	Cambodia (SSCA)
New Zealand	Mumbai (BOM)	China (ATMB)
Philippines	Bangalore (BLR)	Hong Kong (HKSCO)
Sri Lanka	Hyderabad (HYD)	Airport Authority of India (AAI)
	Singapore (CSC)	Chubu Centrair (JCAB)
		Fukuoka (JCAB)
		Macau
		Malaysia (ACM)
		Pakistan
		Thailand
		Viet Nam (CAAV)

WSG (Independence of Coordinator (1))

(WSG 11.14 Independence Of Coordinator)

Best Practice

Functional Independence	Financial Independence
The company employing the staff should be the coordination entity	Multiple parties representing various stakeholders share funding of the coordination entity
An alternative employment arrangement is a clear secondment contract to the coordination entity	Single till' approach which allows some internal cross subsidy in the coordination entity
Financial stakeholders review budget only	Not for profit organization (cost recovery primarily but allow for ICAO principle of 'reasonable margin')
The "Board " of the coordination entity cannot influence coordination decisions	Revenue generation acceptable but must not effect the functional independence
Separation of physical location or independent office facilities	Secondments from stakeholder organizations are acceptable but financial control of coordination staff through pay must not be in the hands of stakeholders
Separation of coordination software systems and schedule data from other stakeholders e.g. airlines or airports	
The coordinator must conduct business in an independent manner	
No conflict of coordination role with other activities	
No single stakeholder holds a majority interest	
All stakeholders should be consulted in the appointment of a coordination entity	
Separation of coordination from sanctions role in order to maintain a 'balance of power'	
Free from external direction	

WSG (Independence of Coordinator (2))

Poor Practice	
Functional Independence	Financial Independence
Active employees of interested stakeholders are responsible for coordination (governments, airports, airlines)	One party fully funds coordination
Dual-role (coordinator/airline scheduler)	Coordination entity is subsidized by an interested party

Independence of Coordinator (1)

Economy	Australia	Chinese Taipei	Japan	Indonesia
Organization	Airport Coordination Australia (ACA)	Airport Coordination Taipei (ACT)	Japan Schedule Coordination (JSC)	Indonesia Airport Slot Management (IASM)
Form of Organization	Private Company (Established in 1997)	Non profit organization (Established in 2005)	Non profit organization (Established in 2008)	Non Profit Organization (Established in 2015)
Representative	Petra Povovac	Flora Yeh (Summer) Karyn Huang (Winter)	Hiroki Takeda	Anggresia. F. Tampubolon
Airport Coordinated	12 Airports in Australia (Level 3: 8, Level 2: 4) 1 Airport in Abu Dhabi 1 Airport in Philippines	2 Airports (Level 3: 1, Level 2:1)	5 Airports (Level 3: 3, Level 2: 2)	8 Airports in Indonesia (Level 3: 1, Level 2: 1)
Coordination Committee	Runway Coordination Committee (Sydney) Facilitation Committee (Others)	Coordination Committee	Airports Coordination Committee	
Web Site	http://www.coordaus.com.au/	http://www.aprta.org.tw/	http://www.schedule-coordination.jp/	http://www.iasmslot.com/

Independence of Coordinator (2)

New Zealand

Philippines

Services are
provided by
ACL in U.K.

Services are
provided by
ACA in Australia

Independence of Coordinator (3)

Airlines	Airport	Civil Aviation Authority
<p data-bbox="333 344 728 424">Sri Lanka</p>	<p data-bbox="952 336 1346 416">Delhi Airport (DEL)</p> <p data-bbox="952 464 1346 544">Mumbai (BOM)</p> <p data-bbox="952 584 1346 663">Bangalore (BLR)</p> <p data-bbox="952 703 1346 783">Hyderabad (HYD)</p> <p data-bbox="952 943 1346 1023">Singapore (CSC)</p> <p data-bbox="952 1062 1346 1142">Malaysia (NSCM)</p>	<p data-bbox="1554 312 1948 392">Cambodia (SSCA)</p> <p data-bbox="1554 416 1948 496">China (ATMB)</p> <p data-bbox="1554 512 1948 592">Hong Kong (HKSCO)</p> <p data-bbox="1554 608 1948 687">Macau</p> <p data-bbox="1375 703 1836 783">Airport Authority of India (AAI)</p> <p data-bbox="1563 943 1957 1023">Chubu Centrair (JCAB)</p> <p data-bbox="1570 1062 1964 1142">South Korea (KASO)</p> <p data-bbox="1570 1174 1964 1254">Pakistan</p> <p data-bbox="1375 1286 1767 1366">Thailand</p> <p data-bbox="1570 1398 1964 1477">Viet Nam (CAAV)</p>